#### OFFICE OF THRIFT SUPERVISION

Approval of Application for Permission to Organize a Federal Savings Bank, Holding Company Application, and Operating Subsidiary Filing

> Order No.: 2005-52 Date: November 28, 2005 Re: OTS Nos. 17999, 05848, H-3483, H-3896, H-3897, H-3898 and H-2265

E\*Trade Financial Corporation, E\*Trade National Holdings, Inc., E\*Trade BBH, Inc., E\*Trade Re, LLC, ETB Holdings, Inc. (collectively, the Holding Company), and E\*Trade Bank (Association), Arlington, Virginia, have applied for approval of the Office of Thrift Supervision (OTS), pursuant to 12 U.S.C. §§ 1464(e) and 1467a(e), and 12 C.F.R. §§ 552.2-1 and 574.3, for permission to organize and to acquire E\*Trade Credit Bank, Arlington, Virginia (Credit Bank). In addition, the Association has applied under 12 C.F.R. Part 559 to hold the Credit Bank as an operating subsidiary. Collectively, the foregoing filings are referred to herein as the Applications.

### The Parties

The Holding Company, which engages in various securities and insurance activities, holds all of the common stock of the Association. The Association is the sixth largest savings association in the United States.

## The Proposed Transaction

In the proposed transaction, the Holding Company and the Association will organize the Credit Bank as a federally chartered, Savings Association Insurance Fund (SAIF)-insured, stock savings bank. The Savings Bank will be a direct, wholly owned subsidiary of the Association. The Association will capitalize the Credit Bank with funds from the Association's cash reserves.

The Credit Bank proposes to operate from one office, in Arlington, Virginia. The Credit Bank will assume the Association's assets related to credit card operations. The Credit Bank's sole source of deposits will be deposits transferred to it in connection with a sweep deposit arrangement conducted by an affiliate.

## Permission to Organize Application

The Home Owners' Loan Act (HOLA) provides that OTS may grant a federal savings association charter only: (i) to persons of good character and responsibility; (ii) if, in OTS' judgment, a necessity exists for such association in the community to be served; (iii) if there is a reasonable probability of the association's usefulness and

success; and (iv) if the association can be established without undue injury to properly conducted existing local thrift and home financing institutions. OTS regulations implementing the HOLA include the same standards, with the additional requirement that OTS consider whether the association will promote credit for housing consistent with the safe and sound operation of a federal savings association.

In addition, OTS regulations regarding the establishment of <u>de novo</u> federal savings associations set forth standards OTS considers in granting a <u>de novo</u> federal charter, regarding: (i) initial capitalization of a federal association; and (ii) the residence and composition of an association's board of directors.

Further, 12 C.F.R. § 563e.29(b) provides that an applicant for a federal thrift charter must submit with its application a description of how it will meet its Community Reinvestment Act (CRA) objectives. OTS takes this description into account when considering an application and may deny an application or condition approval on CRA grounds.

With respect to character and responsibility, OTS has conducted background checks of the proposed directors and senior officers of the Credit Bank and has reviewed the relevant information submitted in the Applications. The persons who will become the Chief Executive Officer and President, Chief Financial Officer, and Chief Operating Officer of Credit Bank, serve in those positions with the Association, and have extensive financial industry experience. The proposed members of the Credit Bank's board of directors are the members of the Association's board of directors, and possess experience in the operations of depository institutions. In addition, OTS has reviewed the performance of the Association and the Holding Company and has concluded that the character and responsibility of those entities are consistent with approval. Based on the relevant information, OTS concludes that the character and responsibility of the organizers of the Credit Bank are consistent with approval.

With respect to the necessity for the Credit Bank in the community, the Credit Bank will only be accepting deposits transferred to it from the Association in connection with a sweep deposit account arrangement. The sweep deposits originate from locations throughout the United States. Therefore, it is appropriate to look at the national market for deposits.

The United States population in 2005 is estimated to be 298.7 million people, an increase of 6.15 percent since 2000. The population of the United States is expected to increase by 6.26 percent to 317.4 million by 2010. The number of U.S. households is expected to increase from 112.4 million as of 2005 to 119.8 million by 2010, an increase of 6.5 percent. At June 30, 2005, deposits at all Federal Deposit Insurance Corporation-insured institutions were \$5.9 trillion, an 8 percent (\$460 billion) increase from June 30, 2004. Thus, OTS concludes that there is a necessity in the community for the Credit Bank.

With respect to undue injury to local thrift and home financing institutions, the Credit Bank's only deposits will be transfers of existing deposits held elsewhere in the holding company structure. There is no evidence to indicate that there would be any injury to existing local thrift and home financing institutions as a result of the establishment of the Credit Bank. OTS received no comments opposing the application in response to the public notice. Therefore, OTS concludes that the impact on local thrift and home financing institutions is consistent with approval.

With respect to the probability of the Credit Bank's usefulness and success, the Credit Bank will be well capitalized and the Credit Bank's business plan is reasonable. The Credit Bank's proposed officers have considerable experience, and its directors' character and responsibility are consistent with approval of the application. In addition, approval of the Applications will be subject to a number of conditions designed to help ensure that there is a reasonable probability of the Credit Bank's usefulness and success. Conditions 5, 6, 7, and 10 below are designed to help ensure compliance with the business plan included in the Applications, that changes to or from that plan would not be detrimental to the Credit Bank, and that the Credit Bank operates pursuant to appropriate policies and procedures. OTS is imposing condition 9 below to ensure compliance with regulatory provisions and policies concerning related persons or affiliated entities. Also, because the Credit Bank will be a subsidiary of a holding company that has another operating subsidiary and because Credit Bank will share several officers with and do business with the Holding Company and/or the Association, OTS is imposing conditions 8 and 11 below to enable OTS to ensure that the Credit Bank will be operated properly and by qualified personnel.

Based on the foregoing analysis, OTS concludes that the probability of the Credit Bank's usefulness and success is consistent with approval, subject to the imposition of the conditions, which are intended to help ensure the probability of the Credit Bank's usefulness and success.

While the Credit Bank will operate primarily as a credit card bank, to accommodate the needs of certain low- and moderate-income borrowers, on a limited basis the Credit Bank may engage in extending community development loans other than credit card loans to benefit such persons. The business plan projects that the Credit Bank will meet Qualified Thrift Lender requirements. The Credit Bank will have experienced management, and appropriate procedures regarding lending will be in place. Accordingly, we conclude that the Credit Bank will provide credit for housing consistent with the safe and sound operation of a federal savings association.

OTS received no public comments objecting to the application. As a credit card bank, the Credit Bank is seeking designation as a limited purpose savings association for purposes of the CRA pursuant to 12 C.F.R. § 563e.25. OTS has reviewed the Credit Bank's CRA statement and its plan to meet its CRA objectives and has no objection to the plan, or the limited purpose savings association designation. Accordingly, OTS finds

that the Credit Bank has made a satisfactory showing that it will satisfy the requirements for the CRA and OTS' implementing regulations.

The Credit Bank intends to adopt a federal charter and bylaws that conform to the model charter and bylaws for a federal stock savings association. The Credit Bank will have an initial capitalization that exceeds the minimum regulatory requirement. In addition, the composition of the Credit Bank's board of directors will comply with 12 C.F.R. § 543.3(d), because a majority of the Credit Bank's directors live or work in the Metropolitan Statistical Area where the Credit Bank will be located, and the Credit Bank's board of directors will be made up of persons with varied backgrounds. Because the Credit Bank will be owned by a holding company that has substantial independent economic significance, there is no limitation on the percentage of board members who are in closely related businesses.

# **Holding Company Application**

Section 10(e)(2) of the HOLA and the OTS Acquisition of Control Regulations provide that in reviewing the proposed acquisition of a savings association by a savings and loan holding company, such as the Holding Company, and the acquisition of more than one savings association by any company, such as the Association, OTS must consider the managerial and financial resources and future prospects of the company and associations involved, the effect of the acquisition on the associations, the insurance risk to the SAIF, and the convenience and needs of the community to be served.<sup>2</sup> Consideration of the managerial resources of a company or savings association must include consideration of the competence, experience, and integrity of the officers, directors, and principal shareholders of the company or savings association.<sup>3</sup> OTS must consider the impact of any acquisition on competition.<sup>4</sup> Also, 12 C.F.R. § 563e.29 requires that OTS take into account assessments under the CRA when approving holding company acquisitions.

For the reasons set forth above, OTS concludes that the managerial resources of the Holding Company, the Association and the Credit Bank are satisfactory.

With regard to financial resources, OTS reviewed the Holding Company's and the Association's financial positions and the Credit Bank's proposed capitalization and business plan. The Association and the Holding Company have demonstrated adequate resources. The application projects that the Credit Bank will meet all of its capital requirements and will be well capitalized under the OTS prompt corrective action regulation throughout the first three years of operation. Based on the foregoing, OTS concludes that the financial resources of the Holding Company, the Association, and the Credit Bank are consistent with approval of the holding company application.

See the accompanying order regarding the Association's acquisition of E\*Trade Savings Bank.

<sup>12</sup> U.S.C. § 1467a(e)(2); 12 C.F.R. § 574.7 (2005). 3

<sup>4</sup> Id.

Based on the factors considered in the above discussions regarding the managerial and financial resources of the Holding Company, the Association, and the Credit Bank, the character and responsibility of the officers and directors of each entity, and the probability of the Credit Bank's usefulness and success, OTS concludes that the future prospects of the Holding Company, the Association, and the Credit Bank are consistent with approval, and will not pose undue risk to the SAIF, subject to the imposition of the conditions discussed above.

The transaction will not result in any currently operating, unaffiliated depository institutions becoming affiliated. Accordingly, OTS finds no basis for objection to the transaction on anti-competitive grounds.

With regard to the convenience and needs of the community to be served, the Credit Bank intends to offer credit card products to a nationwide customer base, thus serving the convenience and needs of the community to be served. In addition, the Credit Bank will participate in the Association's arrangements involving sweep deposit accounts, which will enhance the services available to the Association's customers, thus serving the convenience and needs of the community to be served. Accordingly, OTS concludes that convenience and needs considerations are consistent with approval.

With respect to the Association's performance under the CRA, the Association has a "Satisfactory" CRA rating. OTS did not receive any comments objecting to the application on CRA grounds. Accordingly, OTS concludes that there is not any basis for objection to the holding company application based on CRA grounds.

# **Operating Subsidiary Notice**

As a result of the proposed transactions, the Credit Bank will become a wholly owned operating subsidiary of the Association. An operating subsidiary must engage only in activities permissible for a federal savings association to engage in directly, the federal savings association must own, directly or indirectly, more than 50 percent of the voting shares of the operating subsidiary, and no person or entity other than the federal savings association may exercise operating control over the operating subsidiary. In addition, OTS may, at any time, limit or refuse to permit any activities of an operating subsidiary, for supervisory, legal, or safety or soundness reasons.

The Credit Bank will be an insured depository institution engaging in credit card operations and deposit taking activities. OTS regulations, at 12 C.F.R. § 559.3(e)(1), specifically provide that a federal savings association may hold another insured depository institution as an operating subsidiary. The Association will hold all of the Credit Bank's voting securities, and no party other than the Association will have operating control of the Credit Bank. OTS is imposing the conditions set forth below to ensure that the establishment of the Credit Bank is acceptable from a supervisory perspective.

#### Conclusion

OTS concludes that the Applications satisfy the applicable approval standards, provided the following conditions are complied with in a manner satisfactory to the Southeast Regional Director, or his designee (Regional Director). Accordingly, the Applications are hereby approved, subject to the following conditions:

- 1. The Credit Bank must receive all required regulatory approvals, and submit copies of all such approvals to the Regional Director, prior to consummation of the proposed transaction;
- 2. The proposed transaction must be consummated within 120 calendar days from the date of this Order;
- 3. On the business day prior to the consummation of the proposed transaction, the chief financial officers of the Credit Bank, the Association and E\*TRADE Financial Corporation (ETFC) must certify in writing to the Regional Director that no material adverse changes have occurred with respect to the financial condition or operation of the Credit Bank, the Association or ETFC as disclosed in the Applications. If additional information having a material adverse bearing on any feature of the Applications is brought to the attention of the Credit Bank, the Association, ETFC or OTS since the date of the financial statements submitted with the Applications, the transaction must not be consummated unless the information is presented to the Regional Director, and the Regional Director provides written non-objection to consummation of the transaction;
- 4. The Credit Bank must, within 5 calendar days after the effective date of the proposed transaction: (a) advise the Regional Director in writing of the effective date of the transaction and of the Credit Bank's insurance of accounts; (b) advise the Regional Director in writing that the transaction was consummated in accordance with all applicable laws and regulations, the Applications, and this Order; and (c) provide a reconciliation of the Credit Bank's capital to the Regional Director;
- 5. Credit Bank must submit independent audit reports to the Regional Director for its first three fiscal years of operations. These reports must be in compliance with the audit rules set forth at 12 C.F.R. § 562.4;
- 6. The Credit Bank must operate within the parameters of its three-year business plan. The Credit Bank must submit for the prior, written non-objection of the Regional Director, any proposed major deviations or material changes from the plan. The request for change must be submitted no later than 60 calendar days prior to the desired implementation date with a copy sent to the FDIC Regional Office;

- 7. For three years following commencement of operations, the Credit Bank must submit to the Regional Director within 45 calendar days after the end of each calendar quarter, a business plan variance report detailing the Credit Bank's compliance with the business plan and an explanation of any deviations;
- 8. For two years following commencement of operations, the Credit Bank must receive the prior written non-objection of the Regional Director for any proposed new directors or senior executive officers or any significant change in responsibilities of any senior executive officer;
- 9. During the first eighteen months of operations, any contracts or agreements pertaining to transactions with affiliates and related interests of affiliated persons as defined in 12 C.F.R. § 561.5(d) of the Credit Bank and the Association, not yet submitted to OTS for review, must be provided to the Regional Director at least 30 calendar days prior to their planned execution and implementation;
- 10. Prior to the Credit Bank's commencing operations, the Credit Bank must establish detailed policies and procedures as required by the Regional Director and provide evidence of board of director approval to the Regional Director of those policies and procedures; and
- 11. Should OTS determine that any employee acting in dual roles with respect to Credit Bank and the Association is having a detrimental effect upon Credit Bank, OTS may require the elimination of such dual roles.

The Regional Director may, for good cause, extend any time period set forth herein for up to 120 calendar days.

By order of the Director of the Office of Thrift Supervision, or his designee, effective 28, 2005.

Scott M. Albinson

Managing Director

Office of Examinations, Supervision, and Consumer Protection