### AGREEMENT BY AND BETWEEN

#### FIRST ILLINOIS NATIONAL BANK

# SAVANNA, ILLINOIS

#### AND

# THE OFFICE OF THE COMPTROLLER OF THE CURRENCY

First Illinois National Bank, Savanna, Illinois (Bank) and the Comptroller of the Currency of the United States of America (Comptroller) wish to protect the interests of the depositors, other customers, and shareholders of the Bank, and, toward that end, wish the Bank to operate safely and soundly and in accordance with all applicable laws, rules and regulations.

The Comptroller, through his National Bank Examiner, has examined the Bank, and his findings are contained in the Report of Examination, dated March 22, 1999 (ROE).

In consideration of the above premises, it is agreed, between the Bank, by and through its duly elected and acting Board of Directors (Board), and the Comptroller, through his authorized representative, that the Bank shall operate at all times in compliance with the articles of this Agreement.

## ARTICLE I

# WRITTEN AGREEMENT

- (1) This Agreement shall be construed to be a "written agreement entered into with the agency" within the meaning of 12 U.S.C. § 1818(b)(1).
- (2) This Agreement shall be construed to be a "written agreement between such depository institution and such agency" within the meaning of 12 U.S.C. § 1818(e)(1) and 12 U.S.C. § 1818(i)(2).

- (3) This Agreement shall be construed to be a "formal written agreement" within the meaning of 12 C.F.R. § 5.51(c)(6)(ii). See 12 U.S.C. § 1831i.
- (4) This Agreement shall be construed to be a "final order" within the meaning of 12 U.S.C. § 1818(u).
- (5) All reports or plans which the Bank or Board has agreed to submit to the Assistant Deputy Comptroller pursuant to this Agreement shall be forwarded to:

Thomas C. Munz, Assistant Deputy Comptroller

Chicago West Field Office

85 W. Algonquin Road, Suite 340

Arlington Heights, Illinois 60005

## ARTICLE II

# **COMPLIANCE COMMITTEE**

- (1) Within thirty (30) days, the Board shall appoint a Compliance Committee of at least three (3) directors, of which none shall be a bank employee. The Compliance Committee shall be responsible for monitoring and coordinating the Bank's adherence to the provisions of this Agreement.
- (2) By December 31, 1999, and every quarter thereafter, the Compliance Committee shall submit a written report to the Board setting forth in detail:
  - (a) actions taken to comply with each Article of Agreement; and
  - (b) the results of those actions.
- (3) The Board shall forward a copy of the Compliance Committee's report, with any additional comments by the Board, to the Assistant Deputy Comptroller.

### ARTICLE III

### **BOARD and MANAGEMENT SUPERVISION**

- (1) Within sixty (60) days, the Compliance Committee shall complete a study of current Board and management supervision presently being provided to the Bank, the Bank's Board Committee and management structure, and its staffing requirements in light of the Bank's present condition. The findings and recommendations of the Compliance Committee shall be set forth in a written report to the Board. At a minimum, the report shall contain:
  - (a) the identification of present and future management and staffing requirements of each area of the Bank, with particular emphasis given to the loan administration area and the hiring of a senior lender to supervise the loan area;
  - (b) an analysis of the number of committees and responsibilities assigned to each;
  - (c) the composition of each committee with regard to the number of members and the technical expertise required for each committee;
  - (d) an assessment of the Board's strengths and weaknesses along with a director education program designed to strengthen identified weaknesses;
  - (e) an assessment of whether Board members are receiving adequate information on the operation of the Bank to enable them to fulfill their fiduciary responsibilities and other responsibilities under law;
  - (f) recommendations to expand the scope, frequency and sufficiency of information provided to the Board by management;
  - (g) an evaluation of the extent of responsibility of current management and/or theBoard for present weaknesses in the Bank's condition; and

- (h) recommendations to correct or eliminate any other deficiencies in the supervision or organizational structure of the Bank.
- (2) Within thirty (30) days of completion of this study, the Board shall develop, implement, and thereafter ensure Bank adherence to a written plan, with specific time frames, that will correct any deficiencies which are noted in the study.
- (3) The Board shall ensure that the Bank has processes, personnel, and control systems to ensure implementation of and adherence to the plan developed pursuant to this Article.
- (4) Copies of the Board's written plan and the Compliance Committee's study shall be forwarded to the Assistant Deputy Comptroller. The Assistant Deputy Comptroller shall retain the right to determine the adequacy of the report and its compliance with the terms of this Agreement. In the event the written plan, or any portion thereof, is not implemented, the Board shall immediately advise the Assistant Deputy Comptroller, in writing, of specific reasons for deviating from the plan.

## ARTICLE IV

## VIOLATIONS OF LAW

- (1) The Board shall immediately take all necessary steps to ensure that Bank management corrects each violation of law, rule or regulation cited in the ROE and in any subsequent Report of Examination. The quarterly progress reports required by Article II (two) of this Agreement shall include the date and manner in which each correction has been effected during that reporting period.
- (2) Within sixty (60) days, the Board shall adopt, implement, and thereafter ensure Bank adherence to specific procedures to prevent future violations as cited in the ROE and shall adopt, implement, and ensure Bank adherence to general procedures addressing compliance management which incorporate internal control systems and education of employees regarding laws, rules and regulations applicable to their areas of responsibility.

- (3) Within forty-five (45) days of receipt of any subsequent Report of Examination which cites violations of law, rule, or regulation, the Board shall adopt, implement, and thereafter ensure Bank adherence to specific procedures to prevent future violations as cited in the ROE and shall adopt, implement, and ensure Bank adherence to general procedures addressing compliance management which incorporate internal control systems and education of employees regarding laws, rules and regulations applicable to their areas of responsibility.
- (4) Upon adoption, a copy of these procedures shall be promptly forwarded to the Assistant Deputy Comptroller.

# ARTICLE V

#### LENDING LIMIT VIOLATIONS

- (1) The Bank shall not lend money or otherwise extend credit to any borrower in violation of the Bank's legal lending limit at 12 U.S.C. § 84 and 12 C.F.R. § 32.
- (2) Within fifteen (15) days, the Board shall submit to the Assistant Deputy Comptroller a written plan providing how and under what time frame the Bank will reduce it's outstanding loans and extensions of credit to, attributed to, or for the benefit of Heartland Funding, Inc. or the Heartland Funding, Inc. "corporate group" (as that term is used in 12 C.F.R. § 32.5(d) and as described in the ROE) to an amount within its legal lending limit.
- (3) The Assistant Deputy Comptroller retains the right to disapprove the Board's written plan and require the Board to re-submit a plan acceptable to the OCC.
- (4) Upon receipt of the Assistant Deputy Comptroller's statement of no objection to the written plan, the Board shall immediately implement and adhere to the plan.

### ARTICLE VI

### **EXTERNAL AUDIT**

- (1) Within sixty (60) days, the Bank shall retain the services of a qualified and independent Certified Public Accountant to perform a comprehensive examination for year 1999 and for each subsequent year during the term of this Agreement. The scope of these examinations should, at a minimum, include a review and evaluation of the Bank's internal administrative and accounting controls.
- (2) A copy of the Bank's proposed "Engagement Letter" with this independent Certified Public Accountant, and any amendments thereto, shall be submitted to the Assistant Deputy Comptroller for review and veto prior to its execution. The results of this review shall be communicated to the Bank within thirty (30) days of the Assistant Deputy Comptroller's receipt of the proposal. Failure to exercise veto power shall not constitute an approval or endorsement.

### ARTICLE VII

# INTERNAL AUDIT

- (1) Within sixty (60) days, the Board shall adopt, implement, and thereafter ensure Bank adherence to an independent, internal audit program sufficient to:
  - (a) detect irregularities in the Bank's operations;
  - (b) determine the Bank's level of compliance with all applicable laws, rules and regulations;
  - (c) evaluate the Bank's adherence to established policies and procedures, with particular emphasis directed to the Bank's adherence to its loan policies concerning underwriting standards and problem loan identification and classification;
  - (d) ensure adequate audit coverage in all areas; and
  - (e) establish an annual audit plan using a risk-based approach sufficient to achieve these objectives.

- (2) As part of this audit program, the Board shall evaluate the audit reports of any party providing services to the Bank, and shall assess the impact on the Bank of any audit deficiencies cited in such reports.
- (3) The Board shall ensure that the audit function is supported by an adequately staffed department or outside firm, with respect to both the experience level and number of the individuals employed.
- (4) The Board shall ensure that the audit program is independent. The persons responsible for implementing the internal audit program described above shall report directly to the Board, that shall have the sole power to direct their activities. All reports prepared by the audit staff shall be filed directly with the Board and not through any intervening party.
- (5) All audit reports shall be in writing. The Board shall ensure that immediate actions are undertaken to remedy deficiencies cited in audit reports, and that auditors maintain a written record describing those actions.
- (6) The audit staff shall have access to any records necessary for the proper conduct of its activities. National bank examiners shall have access to all reports and work papers of the audit staff and any other parties working on its behalf.
- (7) Upon adoption, a copy of the internal audit program shall be promptly submitted to the Assistant Deputy Comptroller.

# ARTICLE VIII

## INTERNAL LOAN REVIEW

(1) Within sixty (60) days, the Board shall establish an effective, independent and on-going loan review system to review, at least quarterly, the Bank's loan and lease portfolios to assure the timely identification and categorization of problem credits. The system shall provide for a written report to be filed with the Board after each review and shall use a loan and lease grading system consistent with the

guidelines set forth in Section 215 of the <u>Comptroller's Handbook for National Bank Examiners</u>. Such reports shall, at a minimum, include conclusions regarding:

- (a) the overall quality of the loan and lease portfolios;
- (b) the identification, type, rating, and amount of problem loans and leases;
- (c) the identification and amount of delinquent loans and leases;
- (d) credit and collateral documentation exceptions;
- (e) the identification and status of credit related violations of law, rule or regulation;
- (f) the identity of the loan officer who originated each loan reported in accordance with subparagraphs (b) through (e) of the Article;
- (g) concentrations of credit;
- (h) loans and leases to executive officers, directors, principal shareholders (and their related interests) of the Bank; and
- loans and leases not in conformance with the Bank's lending and leasing policies,and exceptions to the Bank's lending and leasing policies.

### ARTICLE IX

# ALLOWANCE FOR LOAN AND LEASE LOSSES

- (Allowance) and shall establish a program for the maintenance of an adequate Allowance. This review and program shall be designed in light of the comments on maintaining a proper Allowance found in the Allowance for Loan and Lease Losses booklet, A-ALLL, of the <u>Comptroller's Handbook</u>, and shall focus particular attention on the following factors:
  - (a) results of the Bank's internal loan review;
  - (b) an estimate of inherent loss exposure on each significant credit;
  - (c) loan loss experience;
  - (d) trends of delinquent and nonaccrual loans;

- (e) concentrations of credit in the Bank;
- (f) present and prospective economic conditions;
- (g) potential impact of off balance sheet items;
- (h) potential loan growth;
- (i) year 2000 risks
- (2) The program shall provide for a review of the Allowance by the Board at least once each calendar quarter. Any deficiency in the Allowance shall be remedied in the quarter it is discovered, prior to the filing of the Consolidated Reports of Condition and Income, by additional provisions from earnings. Written documentation shall be maintained indicating the factors considered and conclusions reached by the Board in determining the adequacy of the Allowance.

### ARTICLE X

### CREDIT AND COLLATERAL EXCEPTIONS

- (1) Within ninety (90) days the Board shall obtain current and satisfactory credit information on all loans that are listed as lacking such information in the ROE, in any subsequent Report of Examination, in any internal or external loan review, or in any listings of loans lacking such information provided to management by the National Bank Examiners at the conclusion of an examination. To the extent the Board is unable to obtain the credit information required by this subparagraph, the Board shall maintain documentation of its efforts to obtain such information in the loan file.
- (2) Within ninety (90) days the Board shall correct each collateral exception listed in the ROE, in any subsequent Report of Examination, in any internal or external loan review, or in any listings of loans lacking such information provided to management by the National Bank Examiners at the conclusion of an examination. To the extent the Bank is unable to correct the collateral documentation required by this subparagraph, the Board shall maintain documentation of its efforts to obtain such information in the loan file.

- (3) Effective immediately, the Bank may grant, extend, renew, alter or restructure any loan or other extension of credit only after:
  - (a) documenting the specific reason or purpose for the extension of credit;
  - (b) identifying the expected source of repayment in writing;
  - (c) structuring the repayment terms to coincide with the expected source of repayment;
  - (d) obtaining and analyzing current and satisfactory credit information, including cash flow analysis where loans are to be repaid from operations;
    - (i) Failure to obtain the information in (d) shall require a majority of the full Board (or a delegated committee thereof) to certify in writing the specific reasons why obtaining and analyzing the information in (d) would be detrimental to the best interests of the Bank.
    - (ii) A copy of the Board certification shall be maintained in the credit file of the affected borrower(s). The certification will be reviewed by thisOffice in subsequent examinations of the Bank; and
  - (e) documenting, with adequate supporting material, the value of collateral and properly perfecting the Bank's lien on it where applicable.

### ARTICLE XI

# CONCENTRATIONS OF CREDIT

- (1) Within sixty (60) days, the Board shall adopt, implement, and thereafter ensure Bank adherence to a written asset diversification program consistent with OCC Banking Circular 255. The program shall include, but not necessarily be limited to, the following:
  - (a) a review of the balance sheet to identify any concentrations of credit;
  - (b) a written analysis of any concentration of credit identified above in order to identify and assess the inherent credit, liquidity, and interest rate risk;

- (c) policies and procedures to control and monitor concentrations of credit; and
- (d) an action plan approved by the Board to reduce the risk of any concentration deemed imprudent in the above analysis.
- (2) For purposes of this Article, a concentration of credit is as defined in Section 216 of the Comptroller's Handbook for National Bank Examiners.
- (3) The Board shall ensure that future concentrations of credit are subjected to the analysis required by subparagraph (b) and that the analysis demonstrate that the concentration will not subject the Bank to undue credit or interest rate risk.

# ARTICLE XII

### **CRITICIZED ASSETS**

- (1) The Bank shall take immediate and continuing action to protect its interest in those assets criticized in the ROE, in any subsequent Report of Examination, by internal or external loan review, or in any list provided to management by the National Bank Examiners during any examination.
- (2) Within sixty (60) days, the Board shall adopt, implement, and thereafter ensure Bank adherence to a written program designed to eliminate the basis of criticism of each asset criticized in the ROE, in any subsequent Report of Examination, or by any internal or external loan review, or in any list provided to management by the National Bank Examiners during any examination as "doubtful," "substandard," or "special mention." This program shall include, at a minimum:
  - (a) an identification of the expected sources of repayment;
  - (b) the appraised value of supporting collateral and the position of the Bank's lien on such collateral where applicable;
  - (c) an analysis of current and satisfactory credit information, including cash flow analysis where loans are to be repaid from operations; and
  - (d) the proposed action to eliminate the basis of criticism and the time frame for its accomplishment.

- (3) The Board, or a designated committee, shall conduct a review, on at least a quarterly basis, to determine:
  - (a) the status of each criticized asset or criticized portion thereof that equals or exceeds one hundred thousand dollars (\$100,000);
  - (b) management's adherence to the program adopted pursuant to this Article;
  - (c) the status and effectiveness of the written program; and
  - (d) the need to revise the program or take alternative action.
- (4) A copy of each review shall be forwarded to the Assistant Deputy Comptroller on a quarterly basis (in a format similar to Appendix A, attached hereto).
- (5) The Bank may extend credit, directly or indirectly, including renewals, extensions or capitalization of accrued interest, to a borrower whose loans or other extensions of credit are criticized in the ROE, in any subsequent Report of Examination, in any internal or external loan review, or in any list provided to management by the National Bank Examiners during any examination only if each of the following conditions is met:
  - (a) the Board or designated committee finds that the extension of additional credit is necessary to promote the best interests of the Bank and that prior to renewing, extending or capitalizing any additional credit, a majority of the full Board (or designated committee) approves the credit extension and records, in writing, why such extension is necessary to promote the best interests of the Bank; and
  - (b) a comparison to the written program adopted pursuant to this Article shows that the Board's formal plan to collect or strengthen the criticized asset will not be compromised.
- (6) A copy of the approval of the Board or of the designated committee shall be maintained in the file of the affected borrower.

## ARTICLE XIII

### LIQUIDITY

- (1) By December 31, 1999 the Board shall establish a contingency liquidity plan to ensure that liquidity of the Bank is sufficient to sustain the Bank's current operations, given its current risk profile, and to withstand any anticipated or extraordinary demand against its funding base.
- (2) The Board shall review the Bank's liquidity on a monthly basis. Such reviews shall consider:
  - (a) a maturity schedule of certificates of deposit, including large uninsured deposits;
  - (b) the volatility of demand deposits including escrow deposits;
  - (c) the amount and type of loan commitments and standby letters of credit;
  - (d) an analysis of the continuing availability and volatility of present funding sources;
  - (e) an analysis of the impact of decreased cash flow from the sale of loans or loan participations; and
  - (f) geographic disbursement of and risk from Internet and brokered deposits.
- (3) The Board shall take appropriate action to ensure adequate sources of liquidity in relation to the Bank's needs. The Board shall obtain formal written agreements on lines of credit at correspondent banks. Monthly reports shall set forth liquidity requirements and sources. The Board shall establish a liquidity contingency plan.

## ARTICLE XIV

### CAPITAL PLAN AND HIGHER MINIMUMS

- (1) The Bank shall achieve by December 31, 1999 and thereafter maintain the following capital levels (as defined in 12 C.F.R. Part 3):
  - (a) Tier 1 Capital at least equal to six percent (6.0%) of adjusted average assets;

- (b) Tier 1 Risk Based Capital at least equal to seven percent (7.0%) of risk-weighted assets;
- (c) Total Risk Based Capital at least equal to ten percent (10.00%) of risk-weighted assets.
- (2) Within ninety (90) days, the Board shall develop, implement, and thereafter ensure Bank adherence to a three year capital program. The program shall include:
  - (a) specific plans for the maintenance of adequate capital that may in no event be less than the requirements of paragraph (1);
  - (b) projections of the sources and timing of additional capital to meet the Bank's current and future needs;
  - (c) the primary source(s) from which the Bank will strengthen its capital structure to meet the Bank's needs;
  - (d) contingency plans that identify alternative methods should the primary source(s) under (c) above not be available; and
  - (e) a dividend policy that permits the declaration of a dividend only:
    - (i) when the Bank is in compliance with its approved capital program;
    - (ii) when the Bank is in compliance with 12 U.S.C. §§ 56 and 60; and
    - (iii) with the prior written approval of the Assistant Deputy

      Comptroller.
- (3) Upon completion, the Bank's capital program shall be submitted to the Assistant Deputy Comptroller for approval. Upon approval by the Assistant Deputy Comptroller, the Bank shall implement and adhere to the capital program. The Board shall review and update the Bank's capital program on an annual basis, or more frequently if necessary. Copies of the reviews and updates shall be submitted to the Assistant Deputy Comptroller.

## ARTICLE XV

### CONFLICT OF INTEREST POLICY

- (1) Within ninety (90) days, the Board shall adopt, implement, and thereafter ensure Bank adherence to a written, comprehensive conflict of interest policy applicable to the Bank's and the Bank's holding company's directors, principal shareholders, executive officers, affiliates, and employees (Insiders) and related interests of such Insiders. The policy, in addition to defining a conflict of interest, shall address:
  - (a) avoidance of conflicts of interest and breaches of fiduciary duty, and the appearance of conflicts of interest;
  - (b) involvement in the loan approval process of Insiders who may benefit directly or indirectly from the decision to grant credit;
  - disclosure of actual and potential conflicts of interest to the Board, and periodicdisclosure of "related interests" as defined by 12 C.F.R. Part 215;
  - requirements for arms-length dealing in any transactions by Insiders, or their related organizations, involving the Bank's sale, purchase, or rental of property and services;
  - (e) disclosure of any Insider's material interest in the business of a borrower, an applicant, or other customer of the Bank; and
  - (f) restrictions on and disclosure of receipt of anything of value by Insiders, directly or indirectly, from borrowers, loan applicants, other customers, or suppliers of the Bank.
- (2) Upon adoption, a copy of this conflict of interest policy shall be forwarded to the Assistant Deputy Comptroller for review.
- (3) The Board shall ensure that the Bank has processes, personnel, and control systems to ensure implementation of and adherence to the policy developed pursuant to this Article.

ARTICLE XVI

**CLOSING** 

(1) Although the Board has agreed to submit certain programs and reports to the Assistant

Deputy Comptroller for review or approval, the Board has the ultimate responsibility for proper and

sound management of the Bank.

(2) It is expressly and clearly understood that if, at any time, the Comptroller deems it

appropriate in fulfilling the responsibilities placed upon him/her by the several laws of the United States

of America to undertake any action affecting the Bank, nothing in this Agreement shall in any way

inhibit, estop, bar, or otherwise prevent the Comptroller from so doing.

(3) Any time limitations imposed by this Agreement shall begin to run from the effective

date of this Agreement. Such time requirements may be extended in writing by the Assistant Deputy

Comptroller for good cause upon written application by the Board.

(4) The provisions of this Agreement shall be effective upon execution by the parties hereto

and its provisions shall continue in full force and effect unless or until such provisions are amended in

writing by mutual consent of the parties to the Agreement or excepted, waived, or terminated in writing

by the Comptroller.

IN TESTIMONY WHEREOF, the undersigned, authorized by the Comptroller, has hereunto set

his/her hand on behalf of the Comptroller.

/s/

08-30-1999

Thomas C. Munz

Assistant Deputy Comptroller

Chicago West Field Office

Central District

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IN TESTIMONY WHEREOF, the undersigned, as the duly elected and acting Board of Directors of the Bank, have hereunto set their hands on behalf of the Bank.

Name	Date
/s/	08-26-1999
Dennis Bowman	
/s/ Christopher Bryant	08-26-1999
Christopher Bryant	
/s/ Fred Dauphin	08-26-1999
Trea Daupinii	
/s/ Ron Dykstra	08-26-1999
Kon Dykstra	
<u>/s/</u>	08-26-1999
Larry Henson	
/s/	08-26-1999
Carl Lantau	
/s/	08-26-1999
Kevin Powers	